



19 March 2026

Dear Shareholders,

RE: Resignation of Non-executive Director and CEO

Icon Energy Limited (Icon) wishes to advise that Mr Jeff Marvin stepped down from his roles as CEO and Director due to his personal commitments. The letter of resignation was received on 17 March 2026.

In addition, Non-executive Director Mr Peter Wilson stepped down from the Board with effect from 19 March 2026 due to personal reasons.

Icon thanks Mr Marvin and Mr Wilson for their valuable contributions and service to the Company and wishes them well in their future endeavours.

Kind regards,

A handwritten signature in black ink, appearing to read "Ray James", with a long horizontal flourish extending to the left.

Raymond James
Chairman
Icon Energy Limited

Icon Energy Limited
ABN 61 058 454 569

P 0407 200 200

PO Box 62
Pacific Fair
QLD 4218
Australia

contact@iconenergy.com

www.iconenergy.com

