

30 June 2026

NOTICE TO SHAREHOLDERS
APPOINTMENT OF DIRECTOR

Dear Shareholder,

Icon Energy Limited (Company) is pleased to advise that Mr Hugh William (Bill) McKenzie McHarg has been appointed as a Non-executive Director of the Company, effective 30 June 2026.

Bill brings extensive commercial, governance and transaction experience developed over a distinguished career spanning several decades.

Bill holds a Bachelor of Economics from Monash University and is a qualified valuer. He was a Co-founder and Managing Director of Colliers Australia, where he played a leading role in establishing and expanding the business into a leading commercial property services operation.

Throughout his career, Bill has developed extensive expertise in company management, corporate governance, strategic transactions and stakeholder engagement.

He has negotiated and advised on complex transactions involving private individuals, major corporations and government entities and brings significant commercial and strategic capability to the Board.

As at the date of this notice, Mr Hugh William (Bill) McKenzie McHarg has indirect interest in 4,500,000 fully paid ordinary shares in the Company held through his Superannuation Funds.

The Board welcomes Mr Hugh William (Bill) McKenzie McHarg and look forward to working together in the best interest of the Company and its shareholders.

Yours Faithfully

A handwritten signature in black ink, appearing to read 'R James', with a long horizontal flourish extending to the right.

Raymond James
Chairman
Icon Energy Limited

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